

# WEST NORTHAMPTONSHIRE COUNCIL CABINET

6 DECEMBER 2022

## CABINET MEMBER RESPONSIBLE FOR ADULT SOCIAL CARE & PUBLIC HEALTH: COUNCILLOR MATT GOLBY

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**Report Title** Draft Integrated Care Northamptonshire Live Your Best Life Strategy

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### Contributors/Checkers/Approvers

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### List of Appendices

#### Appendix A – Draft Integrated Care Northamptonshire Live Your Best Life Strategy

#### 1. Purpose of Report

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- 1.1 In July 2022 the system-wide Strategy Development Board adopted the responsibility to produce the draft Integrated Care Northamptonshire (ICN) Strategy. The Strategy Development Board recommend the draft ICN Strategy to the Cabinet

- 1.2 To note the new Draft 10-year Integrated Care Northamptonshire Live Your Best Life Strategy with Cabinet Members for review, endorsement and recommendation to the Integrated Care Partnership (ICP).
- 1.3 For Cabinet to support the further alignment of West Northamptonshire Council's (WNC) Corporate Strategic Plan with that of the ICN Strategy and outcomes framework particularly in relation to how WNC works with partners in Local Area Partnerships.
- 1.4 For Cabinet to agree to receive an annual report on the progress of the ICN strategy and outcomes framework.

## **2. Executive Summary**

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- 2.1 On 29<sup>th</sup> July 2022 the Department of Health and Social Care (DHSC) published statutory guidance on the preparation of integrated care strategies: *Guidance for Integrated Care Partnerships on Integrated Care Strategies*. The guidance states that Integrated Care Partnerships will be expected to publish an initial interim strategy by December 2022 which will align and influence Integrated Care Board (ICB) five-year joint forward plans and local health and wellbeing strategies in April 2023.
- 2.2 The high-level draft ICN Strategy is the initial interim part one of the local strategy development work which will continue to iterate throughout 2023.
- 2.3 The draft ICN Strategy provides details of the following:
  - 2.3.1 Introduction to the draft ICN Strategy
  - 2.3.2 Identification of the system partners committed to the delivery of the ambitions and outcomes included in the draft ICN Strategy
  - 2.3.3 Shared vision, ambitions and outcomes underpinned by the Outcomes Framework, Community Engagement Framework and the ICN Operating Model
  - 2.3.4 Case for change
  - 2.3.5 What we plan to do together; where we are now, our approach, what we want to achieve and public feedback (where available at this point) for each of the 10 ambitions
  - 2.3.6 Our delivery approach through the system operating model; System, Place, Localities, Local Area Partnerships and Collaboratives.
- 2.4 Throughout November 2022, the draft ICN Strategy is being taken through the appropriate governance channels in all partner organisations to secure commitment and endorsement.
- 2.5 The Integrated Care Partnership (ICP) is where the ultimate approval will be made and will receive the final version of the ICN Strategy at the meeting on 1<sup>st</sup> December 2022 for review, approval and adoption.

### **3. Recommendations**

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It is recommended that Cabinet:

- 3.1 Review and consider the draft ICN Strategy and endorse the system direction of travel, vision, ambitions and outcomes.
- 3.2 Provide comments and feedback to the Place Director (People Directorate) on fundamental points of difference.
- 3.3 Endorse plans to build upon the West Northants Health & Wellbeing Strategy and ensure alignment with the approved ICN Strategy going forward.
- 3.4 Recommend the adoption of the ICN Strategy to the Integrated Care Partnership on 1<sup>st</sup> December 2022
- 3.5.1 Support the further alignment of the WNC Corporate Strategic Plan with that of the ICN strategy and outcomes framework particularly in relation to how WNC work with partners in Local Area Partnerships
- 3.5.2 Agree to receive an annual report on the progress of the ICN strategy and outcomes framework.

### **4 Reason for Recommendations**

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- 4.5.1 In June 2022 Members agreed the Live Your Best Life ambitions and the new ICN Operating Model which are the fundamental building blocks of the draft ICN Strategy.
- 4.5.2 In July 2022 the systemwide Strategy Development Board (SDB) took on the responsibility to produce the draft ICN Strategy. The members of the SDB include representatives from both West and North Local Authorities, Northamptonshire Healthcare Foundation Trust, University Hospitals Northamptonshire, Integrated Care Board, Voluntary Community and Social Enterprise, General Practice, Pharmacy, Healthwatch, Public Health and supported by communications and engagement colleagues. Given the range of stakeholder involvement in the development of the draft ICN Strategy throughout the production period, all partners should endorse and commit to the 10 ambitions and delivery of their associated outcomes described in the document.
- 4.5.3 The draft ICN Strategy sets out the long-term vision, ambitions, outcomes framework and the ICN Operating Model and how they all interconnect to support successful integrated working.
- 4.5.4 Metrics in the form of a scorecard for each ambition are currently in development and although don't form part of the final ICN Strategy will help inform the delivery plans included in the Health & Wellbeing Strategy and the ICB 5 Year Joint Forward Plan. Measurement and reporting against the agreed metrics will demonstrate whether delivery of the outcomes included in the ICN Strategy are achieving success or whether activities and resources need to be refocused. An annual report will be presented to cabinet to evidence the progress against the strategy and the associated outcomes.

4.5.5 The WNC Corporate Strategy should be further enhanced in its delivery by WNC's commitment to the delivery of the ICN strategy. There are opportunities in relation to WNC services working to the Local Area Partnership (LAP) footprints.

## **5 Report Background**

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5.1 The DHSC statutory guidance requires all Integrated Care Systems (ICSs) to publish an initial interim strategy by December 2022 which will align and influence integrated care board (ICB) five-year joint forward plans and local health and wellbeing strategies in April 2023.

5.2 The draft ICN Strategy has been developed and coproduced through the Strategy Development Board and as a result in partnership with a wide variety of stakeholders. All views have taken into consideration as part of the draft ICN Strategy production process.

5.3.1 The system ambitions and outcomes set out in the draft ICN Strategy are being recommended to all major partners in the NHS and Local Authorities across Northamptonshire. Engagement will continue throughout November to support final approval by the Integrated Care Partnership on 1<sup>st</sup> November 2022.

## **6 Issues and Choices**

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6.3.1 The DHSC statutory guidance requires all ICSs to publish an initial interim strategy by December 2022 which will align and influence the integrated care board (ICB) five-year joint forward plans and local health and wellbeing strategies in April 2023.

6.3.2 The draft ICN Strategy has been developed and coproduced through the Strategy Development Board and as a result in partnership with a wide variety of stakeholders. All views have taken into consideration as part of the draft ICN Strategy production process.

6.3.3 The system ambitions and outcomes set out in the draft ICN Strategy are being recommended to all major partners in the NHS and Local Authorities across Northamptonshire. Engagement will continue throughout November to support final approval by the Integrated Care Partnership on 1<sup>st</sup> November 2022.

## **7 Implications (including financial implications)**

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### **7.1 Resources and Financial**

7.11 There are no direct financial implications as a result of this report but looking ahead clearly the strategy will help the system to prioritise future investment approaches.

### **7.2 Legal**

7.21 There are no legal implications arising from the proposal.

### **7.3 Risk**

7.31 There are no significant risks arising from the proposed recommendations in this report.

### **7.4 Communications & Consultation**

The DHSC guidance published in June 2022 includes a very comprehensive list of stakeholders that are expected to be engaged with. Although some of this work has commenced, the Community Engagement Framework included in the draft ICN Strategy (page 33) sets out the approach that will be taken to ensure engagement and feedback is undertaken throughout 2023. This is being led by the ICP Communication and Engagement group which has been established to develop the ongoing engagement and communication activities relating to the ICN Strategy.

7.42 There is no requirement for statutory consultation on the draft or final ICN Strategy.

### **7.5 Consideration by Overview and Scrutiny**

7.5.1 It is anticipated that the progress of ICN, the strategy and outcomes framework will be part of the People Overview and Scrutiny work programme

### **7.6 Climate Impact**

7.6.1 There is no climate/environmental impact.

### **7.7 Community Impact**

7.4.1 As set out in the legislation the implementation of ICS and particularly ICPs is to positively impact on the health and wellbeing of local communities.

7.4.2 The approach outlined in the strategy ensures that health inequalities and issues relevant to local area partnerships are the focus of how services work with local communities to improve outcomes as set out in the outcomes framework .

## **8 Background Papers**

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DHSC Policy paper February 2021: Integration and innovation: working together to improve health and social care for all

8.1.1 DHSC Police paper updated 10 March 2022: Health and Care Bill: Integrated Care Boards and local health and care systems

8.1.2 DHSC Policy paper June 2022: Guidance on the preparation of integrated care strategies: Guidance for integrated care partnerships on integrated care strategies